



**SIERRA VISTA HOSPITAL
GOVERNING BOARD MEETING**

**Elephant Butte Lake RV
Resort Center
1-23-24**

TABLE OF CONTENTS

Agenda.....	GB 1-4
December 5, 2023 Regular Minutes.....	GB 5-10
November Financial Analysis.....	FC 5
December Financial Analysis.....	FC 6
Key Statistics December.....	FC 7
Statistics by Month.....	FC 8
12 Month Statistics.....	FC 9
Detailed Stats by Month.....	FC 10-11
December Volume Trends.....	FC 12
December Income Statement.....	FC 13
Income Statement by Month.....	FC 14
12 Month Income Statement.....	FC 15
December Balance Sheet.....	FC 16
Balance Sheet by Month.....	FC 17
December Financial Trends.....	FC 18
Medicare Reserves report.....	FC 19
Policy.....	BQ 14-23
Human Resources Report.....	GB 11-14
CNO Report.....	GB 15
CEO Report.....	GB 16

*Budget Adjustment will be sent as soon as available.
Financial Indicators Report will be handed out at the meeting.
Closed session items will be handed out in closed session.*

High quality for every patient, every day.

**AGENDA
SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING**

January 23, 2024

12:00pm

**Elephant Butte Lake RV
Event Center**

MISSION STATEMENT: Provide high quality, highly reliable and medically proficient healthcare services to the citizens of Sierra County.

VISION STATEMENT: Become the trusted, respected, and desired destination for the highest quality of healthcare in the state of New Mexico; exceed compliance and quality expectations and improve the quality of life for our patients and community.

VALUES: Stewardship. Honest. Accountable. Respect. Professional. Kindness. Integrity. Trust. (SHARP KIT)

GUIDING PRINCIPLES: High quality for every patient, every day.

TIME OF MEETING: 12:00pm

PURPOSE: Regular Meeting

**ATTENDEES:
GOVERNING BOARD**

COUNTY

Kathi Pape, Vice Chair
Serina Bartoo, Member
Shawnee R. Williams, Member

ELEPHANT BUTTE

Katharine Elverum, Member
John Mascaro, Member

CITY

Bruce Swingle, Chairperson
Jesus Baray, Member
Greg D'Amour, Member

EX-OFFICIO

Frank Corcoran, CEO
Amanda Cardona, VCW
John Mascaro, City Manager, EB
Amber Vaughn, County Manager
Angie Gonzales, City Manager, TorC
Jim Paxon, JPC Chair

VILLAGE of WILLIAMSBURG

Denise Addie, Member, Secretary

SUPPORT STAFF:

Ming Huang, CFO
Lawrence Baker, HR Director
Sheila Adams, CNO
Zachary Heard, Operations
Mgr., Compliance
Heather Johnson, HIM
Lisa Boston, Interim Consultant

Ovation:

Erika Sundrud
David Perry

<u>AGENDA ITEMS</u>	<u>PRESENTER</u>	<u>ACTION REQUIRED</u>
---------------------	------------------	------------------------

- | | | |
|-------------------------|----------------------------|----------------------|
| 1. Call to Order | Bruce Swingle, Chairperson | |
| 2. Pledge of Allegiance | Bruce Swingle, Chairperson | |
| 3. Roll Call | Jennifer Burns | Quorum Determination |
| 4. Approval of Agenda | Bruce Swingle, Chairperson | Amend/Action |

“Are there any items on this agenda that could cause a potential conflict of interest by any Governing Board Member?”

- | | | |
|-------------------------------------|----------------------------|--------------|
| 5. Approval of minutes | Bruce Swingle, Chairperson | |
| A. December 5, 2023 Regular Meeting | | Amend/Action |

- | | | |
|----------------------------------|--|-------------|
| 6. Public Input – 3-minute limit | | Information |
|----------------------------------|--|-------------|

- | | | |
|--------------------------|----------------------------|--|
| 7. Old Business-
None | Bruce Swingle, Chairperson | |
|--------------------------|----------------------------|--|

- | | | |
|--------------------------|--|--|
| 8. New Business-
None | | |
|--------------------------|--|--|

- | | | |
|---|-----------------|---------------|
| 9. Finance Committee- Kathi Pape, Chairperson | | |
| A. November & December Financial Report | Ming Huang, CFO | Report/Action |
| B. Budget Adjustment | Ming Huang, CFO | Report/Action |

10. Board Quality- Denise Addie, Chairperson

- | | | |
|-----------------------------------|-------------------|--------|
| A. Med Staff – | | |
| 1. Policy Review | Sheila Adams, CNO | Action |
| • Alleged Sexual Abuse or Assault | | |

11. Administrative Reports

- | | | |
|---------------------|---------------------------------|-------------|
| A. Human Resources | LJ Baker, HR Director | Report |
| B. Nursing Services | Sheila Adams, CNO | Report |
| C. Med Staff Report | Sonia Seufer, COS | Report |
| D. CEO Report | Frank Corcoran, CEO | Report |
| 1. HDAA Legislation | | |
| E. Governing Board | Bruce Swingle, Chairperson | Report |
| F. Board Education | Lisa Boston, Interim Consultant | Information |

Motion to Close Meeting:

12. Executive Session – In accordance with Open Meetings Act, NMSA 1978, Chapter 10, Article 15, Section 10-15-1 (H) 2,7,9 including credentialing under NM Review Organization Immunity Act, NMSA Section 41-2E (8) and 41-9-5 the Governing Board will vote to close the meeting to discuss the following items:

Order of business to be determined by Chairperson:

10-15-1(H) 2 – Limited Personnel Matters

A. Privileges

Frank Corcoran

RadPartners Initials:

Eduardo Quinones, MD
Jeffrey A. Walker, MD
Ashton Regalados-Magdos, MD

RadPartners TERM:

Carl Valentin, MD
Olga Molchanova-Cook, MD

Provisional to 2-Year Appointment:

Jaime N. Robillard, CNP
Yosef Raskin, MD

B. Provider Contract

Frank Corcoran

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. Risk Report

Heather Johnson

**10-15-1 (H) 9 – Public Hospital Board Meetings-
Strategic and long-range business plans**

- A. Quarterly Compliance Report
- B. Quarterly Quality Report
- C. Ovation Report to Board

Zach Heard
Frank Corcoran
Erika Sundrud

Roll Call to Close Meeting:

13. Re-Open Meeting – As required by Section 10-15-1(J), NMSA 1978 matters discussed in executive session were limited only to those specified in the motion to close the meeting.

10-15-1(H) 2 – Limited Personnel Matters

A. Privileges

Action

RadPartners Initials:

Eduardo Quinones, MD
Jeffrey A. Walker, MD
Ashton Regalados-Magdos, MD

RadPartners TERM:

Carl Valentin, MD
Olga Molchanova-Cook, MD

Provisional to 2-Year Appointment:

Jaime N. Robillard, CNP
Yosef Raskin, MD

B. Provider Contract

Action

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. Risk Report

Report

**10-15-1 (H) 9 – Public Hospital Board Meetings-
Strategic and long-range business plans**

A. Quarterly Compliance Report

Report

B. Quarterly Quality Report

Report

C. Ovation Report to Board

Report

14. Other

Discussion

Next Regular Meeting- February 27, 2024 @ 12:00

15. Adjournment

Action

**SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING MINUTES**

December 5, 2023

12:00pm

**Elephant Butte Lake RV Resort
Event Center**

1. The Governing Board of Sierra Vista Hospital met December 5, 2023, at 12:00 pm at Elephant Butte Lake RV Resort Event Center for a regular meeting. Bruce Swingle, Chairperson, called the meeting to order at 12:03.

2. Pledge of Allegiance

3. Roll Call

GOVERNING BOARD -----

SIERRA COUNTY

Kathi Pape, **Vice Chair** – Present
Serina Bartoo, Member – Present
Shawnee R. Williams, Member – Present

ELEPHANT BUTTE

Katharine Elverum, Member – Present
John Mascaro, Member- Present

CITY OF T O R C

Bruce Swingle, **Chairperson** – Present
Jesus Baray, Member- Absent
Greg D’Amour, Member- Present

EX-OFFICIO

Amanda Cardona, Clerk VofW- Present
John Mascaro, City Manager EB- Present
Amber Vaughn, County Manager- Absent
Angie Gonzales, City Manager- Absent
Jim Paxon, JPC Chairperson- Absent
Phillip Mortensen, JPC Vice Chair- Present

VILLAGE OF WILLIAMSBURG

Denise Addie, **Secretary** – Present

STAFF

Frank Corcoran, CEO- Present
Ming Huang, CFO- Present
Sheila Adams, CNO- Present
LJ Baker, HR Director- Present
Heather Johnson, HIM Mgr., Excused
Zach Heard, Operations Manager, Present

GUEST:

Erika Sundrud, Ovation
David Perry, Ovation by phone
Lisa Boston
James Prendamano

There is a quorum.

**SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING MINUTES**

4. Approval of Agenda

Bruce Swingle, Chairperson

Kathi Pape motioned to approve the agenda. Bruce Swingle stated that we will need to amend the agenda to allow presenter James Prendamano, PreReal, to give his presentation upon arrival. The board will move into closed session after the Finance Committee reports. Kathi Pape amended her motion to approve the agenda with this change. Denise Addie seconded. Motion carried unanimously.

“Are there any items on this agenda that could cause a potential conflict of interest by any Governing Board Member?”

Bruce Swingle stated that he will excuse himself from the PreReal presentation and discussion. There were no other conflicts.

5. Approval of minutes

Bruce Swingle, Chairperson

A. October 24, 2023 Regular Meeting

Kathi Pape motioned to approve the October 24, 2023 minutes. Serina Bartoo seconded. Motion carried unanimously.

6. Public Input –

Ted Kuzdrowski addressed the board regarding employees, communication, and public relations.

7. Old Business-

Bruce Swingle, Chairperson

None

8. New Business-

A. New US bank account approval- Ming Huang, CFO, explained that when we switch from Athena to Cerner, we will need to open a new bank account with US Bank for Cerner collections. No funds are needed to establish the account and requires three approved signatures. Bruce Swingle, Ming Huang, and Frank Corcoran will be the authorized signers on this account.

Katharine Elverum motioned to approve the new US Bank account and authorized signers. Greg D’Amour seconded. Motion carried unanimously.

9. Finance Committee- Kathi Pape, Chairperson

A. October Financial Report - Ming Huang, CFO, directed the board to page FC4 of the packet. Days cash on hand at the end of October were 101 which is equal to \$9,382,107. Accounts receivable net days were 29 and accounts payable days were 23. The net income for October was (\$103,852) versus a budget income of (\$221,591).

Gross revenue in October was \$5,222,493 or \$187,580 less than budget. Patient days were 104, 11 more than September. Outpatient visits were 913, 199 less than September, RHC visits were 1,069, 276 more than September and ER visits were 661, 53 less than September. Revenue deductions were \$2,540,978 or \$161,473 less than budget. Other operating revenue was \$575,484 including July through October Pharmacy 340B program revenue of \$431,792. Non-operating revenue was \$173,683.

Operating expenses for October were \$3,095,060, which is over budget by \$267,261. Benefits expenses were under budget due to the reimbursement of \$27,000 from joint unemployment fund. Supplies included 340B program ingredient cost of \$246,888 and contract services included 340B program expense of \$141,645 from July through October. Repairs and maintenance were over budget by \$37,934 with the

**SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING MINUTES**

generator installation cost of \$39,490. Insurance expenses were under budget because of the dividend of worker's compensation fund of \$39,920. EBITDA for October was \$335,837 versus a budget of \$196,804. Year to date EBITDA is \$1,042,180 versus a budget of \$780,866. The bond coverage ratio is 144% versus an expected ratio of 130%.

We received the first and second quarter HAP/TAP funds in the amount of about \$700,000 in October. We are still expecting third-quarter funds in the amount of about \$350,000.

Bruce Swingle presented a report that looks at the key financial indicators. This report will make it easier to track the important numbers that need to be looked at every month.

Kathi Pape motioned based on the recommendation of the Finance Committee, acceptance of the October financial report. Greg D'Amour seconded. Motion carried unanimously.

B. Audit Update - Ming Huang, CFO, reported that the state accepted our audit, and it is now a public document posted on the state auditors website. The two findings are explained on page 37 and 38 of the report.

Motion to Close Meeting:

Denise Addie motioned to close the meeting. Kathi Pape seconded.

12. Executive Session – In accordance with Open Meetings Act, NMSA 1978, Chapter 10, Article 15, Section 10-15-1 (H) 2,7,9 including credentialing under NM Review Organization Immunity Act, NMSA Section 41-2E (8) and 41-9-5 the Governing Board will vote to close the meeting to discuss the following items:

Order of business to be determined by Chairperson:

10-15-1(H) 2 – Limited Personnel Matters

A. Privileges

Frank Corcoran

Initial

Ranjana Verma, NP

Provisional to 2-Year

Shannon Baublitz-Smith, LCSW

RadPartners Initial

Judyta M. Loomis, MD

Kwasi Addae-Mensah, MD

RadPartners Reappointment

Jayanta K. Chaudhuri, MD

Ryan T. Geracimos, MD

Steven R. Hole, MD

Termination

Laurentine Uwamahoro, NP – *contract ended 09/29/2023*

Jason Murri, MD (RadPartners)

**SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING MINUTES**

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. Risk Report Zach Heard for Heather Johnson

**10-15-1 (H) 9 – Public Hospital Board Meetings-
Strategic and long-range business plans**

A. PreReal Presentation James Prendamano
B. Board Education Lisa Boston
C. Ovation Report to Board Erika Sundrud

Roll Call to Close Meeting:

Kathi Pape – Y	Shawnee Williams – Y	Bruce Swingle – Y
Greg D’Amour – Y	Denise Addie – Y	Katharine Elverum – Y
John Mascaro – Y	Jesus Baray - Y	Serina Bartoo - Y

13. Re-Open Meeting – As required by Section 10-15-1(J), NMSA 1978 matters discussed in executive session were limited only to those specified in the motion to close the meeting.

10-15-1(H) 2 – Limited Personnel Matters

A. Privileges

Initial

Ranjana Verma, NP

Provisional to 2-Year

Shannon Baublitz-Smith, LCSW

RadPartners Initial

Judyta M. Loomis, MD
Kwasi Addae-Mensah, MD

RadPartners Reappointment

Jayanta K. Chaudhuri, MD
Ryan T. Geracimos, MD
Steven R. Hole, MD

Termination

Laurentine Uwamahoro, NP – *contract ended 09/29/2023*
Jason Murri, MD

Denise Addie motioned to approve all above listed privileges. John Mascaro seconded.
Motion carried unanimously.

10-15-1 (H) 7 – Attorney Client Privilege/ Pending Litigation

A. Risk Report
No Action

10-15-1 (H) 9 – Public Hospital Board Meetings-

**SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING MINUTES**

Strategic and long-range business plans

A. PreReal Presentation

No Action

B. Board Education

No Action

C. Ovation Report to Board

No Action

10. Board Quality- Denise Addie, Chairperson

A. Med Staff –

1. Policy Review

- a. Policy # 102-01-001: Inpatient Assessment
- b. Policy # 102-01-023: Admission Process, Emergency Department to Medical Surgical Unit
- c. Policy # 102-03-013: Influenza Vaccination, Inpatient
 - i. Vaccine Information Statement: Influenza (English)
 - ii. Vaccine Information Statement: Influenza (Spanish)
- d. Policy # 280-01-013: Allergy Identification
- e. Policy # 280-03-003: Cardiopulmonary Resuscitation
 - i. Form # F-280-03-003-01: Code Blue Flow Sheet
- f. Policy # 280-01-093: Clothing and Personal Possessions
 - i. Form # F-280-01-093-01: Clothing and Personal Possessions Form
- g. Policy # 280-01-040: Decedent Care
- h. Policy # 280-03-107: Enteral Gastric, Duodenal, and Jejunal Tube Feeding, Tube Care, and Medication Administration
- i. Policy # 280-03-013: Eye Irrigation
- j. Policy # 280-03-014: Fall Prevention
- k. Policy # 280-03-007: Deaths Reportable to OMI
- l. Policy # 208-03-019: Oral Care
- m. Policy # 280-03-022: Perineal Care

Kathi Pape pointed out spelling corrections on four policies.

Denise Addie motioned approval of all above listed policies with spelling corrections. Shawnee Williams seconded. Motion carried unanimously.

11. Administrative Reports

A. Human Resources - LJ Baker, HR Director, stated that we are very close to having a psychiatrist on board. New hires are 22 for FY24 so far including an ultrasound tech and speech pathologist. There were three terminations in November, one involuntary and two voluntary. Priority of effort is integration of new hires as well as continued recruitment. Turnover rate for second quarter is 1.25%.

Stabilization of permanent staff and reduction of agency staff will result in decreased financial obligations. Initiating the HSHS internship program could lead to increased candidates for permanent employment. We continue to look for nurses through multiple sources.

LJ testified before the Legislative Health and Human services committee in Santa Fe in an effort to secure funds for the hospital. If we can get the funding, we have plans for EMS and Rehab buildings to be built on the property. We presented the S.O.A.R program at HSHS and received good feedback from the students. We will start juniors and seniors or recent graduates at \$15 which is our minimum

**SIERRA VISTA HOSPITAL
GOVERNING BOARD REGULAR MEETING MINUTES**

starting wage at the hospital. The program will start in January. The job fair on November 16th was very successful.

B. Nursing Services - Sheila Adams, CNO. This week, we are doing Cerner IT 2.2 which is another round of tests before our go live in January. October was a slower month in MedSurg but we saw more COVID. The Development Board purchased two new patient beds and we have put them into service.

The ER visits in October were a bit lower at 661; an average of 21 per day. The OB/GYN Bariatric stretcher, funded by the Ladies Auxiliary, had been put into service. EMS had 296 responses and 169 transitional care management cases. Surgery had 15 scopes, six surgeries and six surgical consults. The annual OR fire drill was successfully conducted. Cardiopulmonary had six inhouse and four home sleep studies. A new pulmonologist is in place to read studies onsite. There were 83 Trauma activations in October. We are ready for our onsite desk top audit in April 2024. Autumn Long is working on grants for ultrasound for FAST exam.

C. Med Staff Report - Sonia Seufer, COS. Unable to attend due to Cerner training.

D. CEO Report - Frank Corcoran, CEO. The walk-in clinic sees about 45 patients per week. The community has given positive feedback on this service. The ED and regular clinic visits have not been affected by the addition of the walk-in clinic.

EOC included completion of the handicap ramp at the thrift store. There is a leak in the roof in the kitchen storeroom. Both the roof and the ceiling need repair and the fire Marshall has certified the fire pump.

We want to explore expanding our Tele-med services to include infectious disease, endocrine, pulmonology and hematology pending Senate Bill 7 funding. We are on track for go live with our IT system replacement in late January. Cash is going to go down as we transition from one system to another.

We are working with Dingus to transition to a 501(c)3. We have changed vendors for our oxygen tanks for cost savings and regulatory purposes. Finally, we are working on grant funding for trucks (ambulances) that are near end of life.

Discussion was held regarding new HAP/TAP funds, safety net care pool, and other possible options coming up in this year's legislative session.

E. Governing Board - Bruce Swingle, Chairperson
No report.

14. Other

Next Regular Meeting- January 23, 2024 @ 12:00

15. Adjournment

John Mascaro motioned to adjourn. Greg D'Amour seconded. Motion carried unanimously.



Financial Analysis

November 30th, 2023

Days Cash on Hand for November 2023 are 97 (\$9,021,236)

Accounts Receivable Net days are 30

Accounts Payable days are 21

Hospital Excess Revenue over Expense

The **Net Income** for the month of November was (\$355,329) vs. a Budget Income of (\$214,443).

Hospital Gross Revenue for November was \$5,186,012 or \$49,542 less than budget. Patient Days were 96 – 8 less than October, Outpatient Visits were 836 – 77 less than October, RHC visits were 1,119 – 50 more than October and ER visits were 662 – 1 more than October.

Revenue Deductions for November were \$2,734,617 or \$119,341 more than budget.

Other Operating Revenue was \$211,662.

Non-Operating Revenue was \$177,102.

Hospital Operating Expenses for November were \$2,787,044 which were over budget by \$50,464. Contract Services expenses were over budget which included \$283,878 for agency staffing, \$101,714 for Athena, and \$88,265 for Amplify (Revenue Cycle).

EBITDA for November was \$58,447 vs. a Budget of \$190,455. YTD EBITDA is \$1,100,626 vs. a Budget of \$971,321.

The Bond Coverage Ratio in November was 133% vs. an expected ratio of 130%.



Financial Analysis

December 31st, 2023

Days Cash on Hand for December 2023 are 98 (\$9,179,324)

Accounts Receivable Net days are 33

Accounts Payable days are 27

Hospital Excess Revenue over Expense

The **Net Income** for the month of December was (\$250,353) vs. a Budget Income of (\$221,591).

Hospital Gross Revenue for December was \$5,607,692 or \$197,620 more than budget. Patient Days were 117 – 21 more than November, Outpatient Visits were 1,131 – 295 more than November, RHC visits were 841 – 278 less than November and ER visits were 701 – 39 more than November.

Revenue Deductions for December were \$3,022,995 or \$320,544 more than budget.

Other Operating Revenue was \$212,676.

Non-Operating Revenue was \$504,477, including \$302,198 of Mill Levy.

Hospital Operating Expenses for December were \$3,130,349 which were over budget by \$302,550. Contract Services expenses were over budget due to the productivity incentive and malpractice premium of \$193,437 for the surgery group. Other Operating expenses included \$35,000 of surgeon recruitment fees.

EBITDA for December was \$171,700 vs. a Budget of \$196,804. YTD EBITDA is \$1,280,490 vs. a Budget of \$1,168,125.

The Bond Coverage Ratio in December was 90% vs. an expected ratio of 130%.

Sierra Vista Hospital
KEY STATISTICS
December 31, 2023

MONTH				BENCHMARK RANGE				YEAR TO DATE				
Actual	Budget	Variance to	Prior Year	Actual	QHR 75th	QHR 50th	Prior Year	Actual	Budget	Variance to	Prior Year	Variance to
12/31/23	12/31/23	Budget	12/31/22	12/31/23			12/31/22	12/31/23	12/31/23	Budget	12/31/22	Prior Year
DESCRIPTION												
Growth												
Net Patient Revenue Growth Rate												
				5%								
Admissions												
				6%								
28	22	6	26	453	262		15	147	132	15	126	21
4	6	(2)	5	51	37		(20)	16	36	(20)	40	(24)
32	28	4	31	505	299		(5)	163	168	(5)	166	(3)
3.7	4.2	(0.5)	4.0	3.3	4.0		(1)	3.3	4.2	(1)	4.6	(1.39)
117	117	-	124	27,429	15,814		(7)	530	702	(172)	771	(241)
1,131	1,000	131	1,103	11,644	9,477		28	6,000	6,000	-	5,800	200
841	751	90	716	5,226	4,041		125	5,606	4,506	1,100	3,791	1,815
701	703	(2)	755	10%	6%		(54)	4,215	4,218	(3)	4,364	(149)
4%	3%	0.9%	3%	10%	6%		1%	3%	3%	0%	3%	1%
Surgery Cases												
-	-	-	-	131	63		-	4	-	4	0	4
16	-	16	-	767	389		16	102	-	102	0	102
16	-	16	-	897	451		16	106	-	106	-	106
Profitability												
5%	15%	-10%	4%	7%	4%		1%	7%	15%	-8%	8%	-1%
-8%	15%	-23%	-12%	2%	2%		4%	-7%	15%	-22%	-8%	1%
54%	46%	8%	52%	47%	50%		2%	53%	46%	7%	54%	-2%
11%	2%	9%	4%	2%	6%		8%	10%	2%	8%	9%	1%
92%			91%	83%	78%			92%			91%	1%
\$ 14,019	\$ 13,551	\$ 468	(\$11)	Gross Patient Revenue/Adjusted Admission			\$468	\$14,019			\$ 13,551	\$468
\$ 6,462	\$ 6,473	0%	43%	Net Patient Revenue/Adjusted Admission			(\$11)	\$6,462			\$ 6,473	(\$11)
40%	40%	0%	-3%	Salaries % Net Pt Rev			-3%	39%	40%	-1%	42%	-3%
7%	7%	0%	8%	Benefits % Net Pt Rev			-2%	7%	7%	0%	8%	-1%
7%	8%	-1%	10%	Supplies % Net Pt Rev			-3%	8%	8%	0%	7%	1%
Cash and Liquidity												
98				236	106			98			138	(41)
49				47	57			49			36	14
33				41	53			33			21	12
27				30	35			27			24	3
4.8				4.3	2.6			4.8			7.4	(2.6)

Sierra Vista Hospital
 STATISTICS by Month
 December 31, 2023
 (SUBJECT TO AUDIT)

Description	6/30/2024	5/31/2024	4/30/2024	3/31/2024	2/28/2024	1/31/2024	12/31/2023	11/30/2023	10/31/2023	9/30/2023	8/31/2023	Month Ending 7/31/2023
Admissions												
Acute							28	28	31	31	29	21
Swing							4	3	3	2	2	2
Total Admissions							32	31	31	31	31	23
ALOS (acute and swing)							3.7	3.1	3.1	3.0	2.3	3.2
Patient Days (acute and swing)							117	96	104	93	52	68
Outpatient Visits							1,131	836	913	1,112	872	1,136
Rural Health Clinic Visits							841	1,119	793	1,037	747	747
ER Visits							701	662	661	714	765	712
ER Visits Conversion to Acute Admissions							4%	4%	4%	4%	4%	3%
Surgery Cases												
Inpatient Surgery Cases							-	-	-	1	2	1
Outpatient Surgery Cases							16	25	18	15	16	12
Total Surgeries							16	25	19	17	17	12
Profitability												
EBITDA % Net Rev							5%	2%	10%	8%	16%	-1%
Operating Margin %							-8%	-12%	-3%	-5%	3%	-18%
Rev Ded % Net Rev							54%	53%	49%	50%	53%	57%
Bad Debt % Net Pt Rev							11%	10%	9%	10%	8%	10%
Outpatient Revenue %							92%	92%	94%	93%	97%	96%
Gross Patient Revenue/Adjusted Admission							\$ 14,019	\$ 13,383	\$ 12,534	\$ 12,272	\$ 7,745	\$ 9,808
Net Patient Revenue/Adjusted Admission							\$ 6,462	\$ 6,340	\$ 6,436	\$ 6,090	\$ 3,656	\$ 4,230
Salaries % Net Pt Rev							40%	39%	39%	37%	36%	46%
Benefits % Net Pt Rev							7%	9%	6%	7%	7%	8%
Supplies % Net Pt Rev							7%	8%	15%	7%	6%	6%
Cash and Liquidity												
Days Cash on Hand							98	97	101	102	105	101
A/R Days (Gross)							49	48	45	40	38	40
A/R Days (Net)							33	30	23	23	20	22
Days in AP							27	21	23	29	23	24
Current Ratio							4.8	5.7	5.5	5.7	6.7	6.9

Sierra Vista Hospital
 TWELVE MONTH STATISTICS
 December 31, 2023
 (SUBJECT TO AUDIT)

Description	12/31/2023		11/30/2023		10/31/2023		9/30/2023		8/31/2023		7/31/2023		6/30/2023		5/31/2023		4/30/2023		3/31/2023		2/28/2023		1/31/2023		
	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	
Admissions																									
Acute	28	28	22	29	21	19																			
Swing	4	3	3	2	2	2																			
Total Admissions	32	31	25	31	23	21																			
ALOS (acute and swing)	3.7	3.1	4.2	3.0	2.3	3.2																			
Patient Days (acute and swing)	117	96	104	93	52	68																			
Outpatient Visits	1,131	836	913	1,112	872	1,136																			
Rural Health Clinic Visits	841	1,119	1,069	793	1,037	747																			
ER Visits	701	662	661	714	765	712																			
ER Visits Conversion to Acute Admissions	4%	4%	3%	4%	3%	3%																			
Surgery Cases																									
Inpatient Surgery Cases	-	-	1	2	1	-																			
Outpatient Surgery Cases	16	25	18	15	16	12																			
Total Surgeries	16	25	19	17	17	12																			
Profitability																									
EBITDA % Net Rev	5%	2%	10%	8%	16%	-1%																			
Operating Margin %	-8%	-12%	-3%	-5%	3%	-18%																			
Rev Ded % Net Rev	54%	53%	49%	50%	53%	57%																			
Bad Debt % Net Pt Rev	11%	10%	9%	10%	8%	10%																			
Outpatient Revenue %	92%	92%	94%	93%	97%	96%																			
Gross Patient Revenue/Adjusted Admission	\$ 14,019	\$ 13,383	\$ 12,534	\$ 12,272	\$ 7,745	\$ 9,808																			
Net Patient Revenue/Adjusted Admission	\$ 6,462	\$ 6,340	\$ 6,436	\$ 6,090	\$ 3,656	\$ 4,230																			
Salaries % Net Pt Rev	40%	39%	39%	37%	36%	46%																			
Benefits % Net Pt Rev	7%	9%	6%	7%	7%	8%																			
Supplies % Net Pt Rev	7%	8%	15%	7%	6%	6%																			
Cash and Liquidity																									
Days Cash on Hand	98	97	101	102	105	101																			
A/R Days (Gross)	49	48	45	40	38	40																			
A/R Days (Net)	33	30	29	23	20	22																			
Days in AP	27	21	23	29	23	24																			
Current Ratio	4.8	5.7	5.5	5.7	6.7	6.9																			

Sierra Vista Hospital
Detailed Stats by Month
12/31/2023

(SUBJECT TO AUDIT)

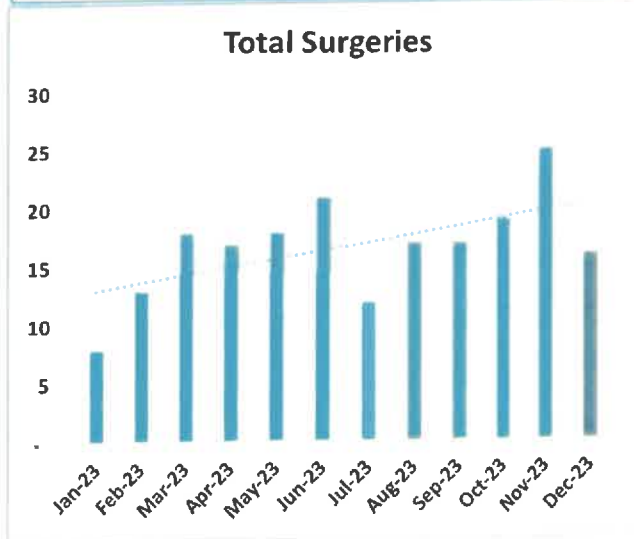
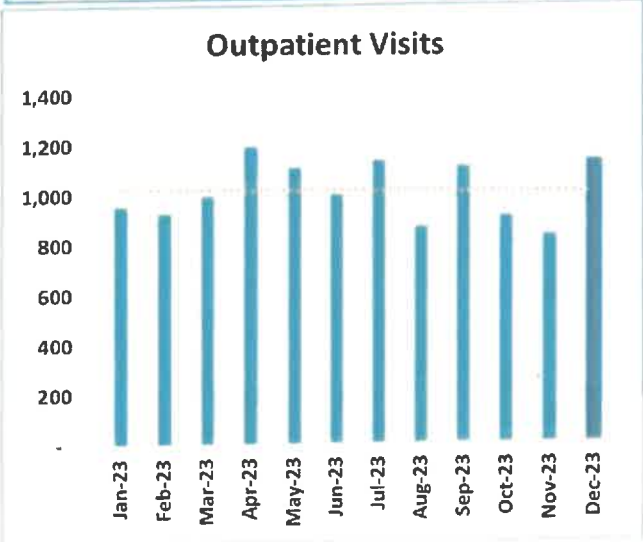
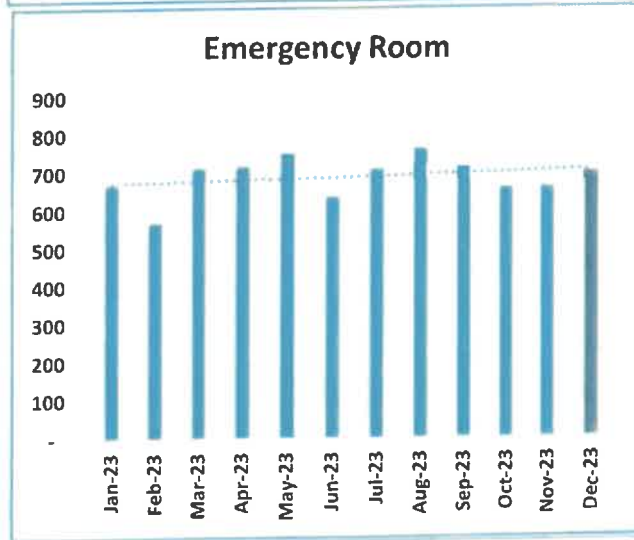
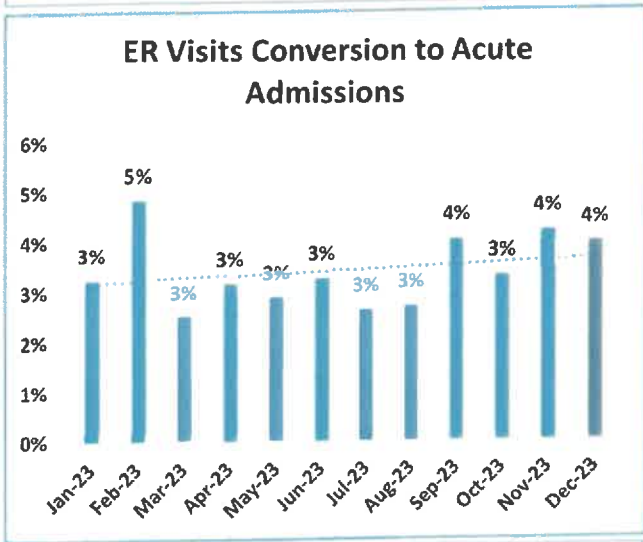
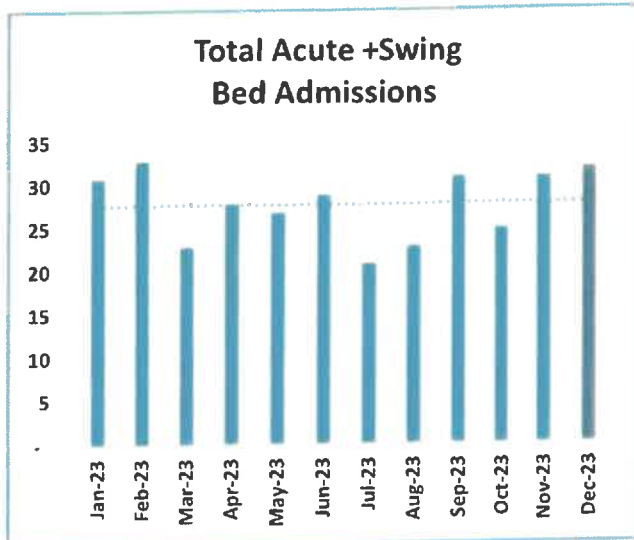
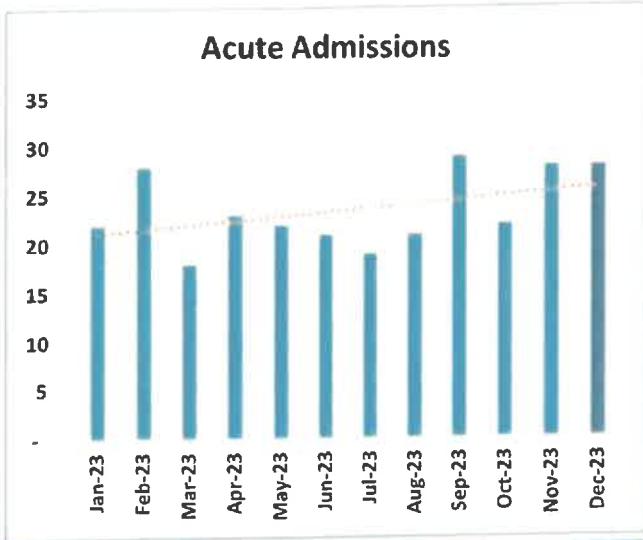
Description	FY2024	Avg FY2024	6/30/2024		5/31/2024		4/30/2024		3/31/2024		2/28/2024		1/31/2024		12/31/2023		11/30/2023		9/30/2023		8/31/2023		7/31/2023		
			Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending	Month Ending
Total Acute Patient Days	414	69													84	70	80	80	80	37	46				
Total Swingbed Patient Days	116	19													20	34	13	13	13	15	22				
Total Acute Hours (based on Dieth Hrs)	11,677	1,946													2,508	1,619	2,602	2,543	2,602	949	1,456				
TOTAL ACUTE																									
Patient Days	414	69													84	70	80	80	80	37	46				
Admits	147	25													28	22	29	29	29	21	19				
Discharges	147	25													28	18	32	32	32	18	22				
Discharge Hours	11,677	1,946													2,508	1,619	2,602	2,543	2,602	949	1,456				
Avg LOS	2.8	2.8	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3.5	2.9	2.5	2.5	2.5	2.1	2.1				
Medicare Acute																									
Patient Days	335	56													64	60	73	73	73	33	40				
Admits	114	19													19	18	26	26	26	17	15				
Discharges	115	19													19	14	28	28	28	15	18				
Discharge Hours	9,403	1,567													1,675	1,321	2,305	2,305	2,305	818	1,276				
Avg LOS	2.9	2.9	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3.4	3.1	2.6	2.6	2.6	2.2	2.2				
SWING - ALL (Medicare/Other)																									
Patient Days	116	19													20	12	13	13	13	15	22				
Admits	16	3													4	3	2	2	2	2	2				
Discharges	18	3													5	1	2	2	2	2	2				
Discharge Hours	3,029	505													795	44	338	338	338	474	510				
Avg LOS	6.4	6.4	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	4.0	12.0	6.5	6.5	6.5	7.5	5.5				
Observations																									
Patient Days	249	42													74	25	21	21	21	72	26				
Admits	144	24													30	22	20	20	20	29	22				
Discharge Hours	5,218	870													859	634	1096	1096	1096	1186	615				
Emergency Room																									
Total ER Patients	4,215	703													701	662	714	714	714	765	712				
Admitted	80	13													19	14	18	18	18	9	12				
Transferred	337	56													62	57	47	47	47	64	54				
Ambulance																									
Total ALS/BLS runs	2,020	337													369	374	329	329	329	319	333				
911 Calls	1,556	259													268	301	260	260	260	241	255				
Transfers	464	77													101	73	69	69	69	78	78				
OP Registrations	6,000	1,000													1,131	836	1,112	1,112	1,112	872	1,136				
Vaccine Clinic	504	84													59	81	86	86	86	102	98				
Rural Health Clinic																									
Total RHC Visits	5,606	934													841	1,119	793	793	793	1,037	747				
Avg Visits per day	269	45													42	59	47	47	47	40	47				
Walk-In Clinic	650	108													199	179	159	159	159	113	-				
Behavioral Health																									
Patients Seen	1,427	238													189	213	166	166	166	275	320				

Sierra Vista Hospital
Detailed Stats by Month
12/31/2023

(SUBJECT TO AUDIT)

	FY2024	Avg FY2024	Month Ending 6/30/2024	Month Ending 7/31/2024	Month Ending 8/31/2024	Month Ending 9/30/2024	Month Ending 10/31/2024	Month Ending 11/30/2024	Month Ending 12/31/2024	Month Ending 1/31/2025	Month Ending 2/28/2025	Month Ending 3/31/2025	Month Ending 4/30/2025	Month Ending 5/31/2025	Month Ending 6/30/2025	Month Ending 7/31/2025
Dietary																
Inpatient Meals	4,233	706						895	725	777	708	637	491			
Outpatient Meals	443	74					67	106	80	59	69	62				
Cafeteria Meals	31,948	5,325					5,076	5,123	5,611	5,319	5,283	5,283				
Functions	2,242	374					512	369	383	372	385	221				
Laboratory																
In-house Testing	113,086	18,848					19,088	18,482	19,504	18,884	19,139	17,989				
Sent Out Testing	4,991	832					890	808	903	837	754	799				
Drugscreens	125	21					12	19	19	24	32	19				
Physical Therapy																
PT Visits	877	146						179	158	170	175	195				
Tx Units	3,253	542						656	566	620	671	740				
Outpatient	194	32						38	34	40	42	40				
Inpatient	129	22						37	25	25	20	22				
Radiology																
X-Ray Patients	2,645	441					462	440	434	446	440	423				
CT Patients	2,257	376					352	364	358	391	430	362				
Ultrasound Patients	717	120					170	87	101	79	97	183				
Mammogram Patients	277	46					46	49	60	32	47	43				
MRI Patients	297	50					42	47	46	57	58	47				
Nuclear Medicine Patients	34	6					3	6	4	3	8	10				
DEXA	112	19					13	18	18	14	25	24				
Surgery																
Surgical Procedures - OR	109	18					10	28	19	17	18	17				
GI Lab Scopes	61	10					2	18	15	12	14	-				
Major Surgery	6	1					-	-	4	2	-	-				
Minor Surgery Under TIVA/Sedation	24	4					5	10	2	3	4	-				
Inpatient Procedures	4	1					-	-	1	2	1	-				
Outpatient Procedures	102	17					16	25	18	15	16	12				
Sleep Study																
Home Testing	13	2					1	2	4	4	1	1				
Inhouse	28	5					9	5	6	4	4	-				

Volume Trends



Sierra Vista Hospital
INCOME STATEMENT by Month
December 31, 2023

Description	Month Ending 6/30/2024	Month Ending 5/31/2024	Month Ending 4/30/2024	Month Ending 3/31/2024	Month Ending 2/28/2024	Month Ending 1/31/2024	Month Ending 11/30/2023	Month Ending 10/31/2023	Month Ending 9/30/2023	Month Ending 8/31/2023	Month Ending 7/31/2023
Revenues											
Gross Patient Revenue	\$ 5,607,692	\$ 5,186,012	\$ 5,222,493	\$ 5,434,928	\$ 5,937,549	\$ 5,149,321					
Revenue Deductions	2,568,110	2,367,421	2,016,948	2,388,517	2,800,771	2,610,179					
Contractual Allowances	334,838	282,315	276,140	313,140	251,113	239,981					
Bad Debt	120,046	84,881	247,890	38,828	97,221	81,452					
Other Deductions	3,022,995	2,734,617	2,540,978	2,740,886	3,144,106	2,931,613					
Total Revenue Deductions	200	5,332	217	2,420	9,278	3,030					
Other Patient Revenue	\$ 2,584,897	\$ 2,456,727	\$ 2,681,731	\$ 2,696,852	\$ 2,802,721	\$ 2,220,738					
Net Patient Revenue	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!					
Gross to Net %	46%	47%	51%	50%	47%	43%					
Other Operating Revenue	212,676	211,662	575,484	170,261	206,464	149,121					
Non-Operating Revenue	504,477	177,102	173,683	201,679	199,315	172,494					
Total Operating Revenue	\$ 3,302,050	\$ 2,845,491	\$ 3,430,898	\$ 3,068,803	\$ 3,208,500	\$ 2,542,353					
Expenses											
Salaries & Benefits	\$ 1,236,827	\$ 1,196,782	\$ 1,244,935	\$ 1,228,153	\$ 1,228,723	\$ 1,217,628					
Salaries	1,035,765	951,588	1,056,153	1,007,467	1,005,620	1,016,209					
Benefits	173,232	213,386	157,893	201,610	204,408	185,996					
Other Salary & Benefit Expense	27,830	31,808	30,890	19,076	18,695	15,424					
Supplies	184,005	185,034	412,362	195,362	169,487	129,245					
Contract Services	1,240,400	949,010	1,014,421	961,100	839,231	793,494					
Professional Fees	181,410	181,459	183,410	181,459	183,201	181,846					
Leases/Rentals	5,880	7,305	5,952	13,275	36,504	24,804					
Utilities	55,264	46,973	45,686	56,201	66,553	48,620					
Repairs / Maintenance	75,890	73,960	103,070	64,352	56,822	72,280					
Insurance	87,772	89,526	48,216	87,776	88,136	88,136					
Other Operating Expenses	62,961	55,363	35,375	34,383	35,917	23,728					
Total Operating Expenses	\$ 3,130,349	\$ 2,785,412	\$ 3,093,428	\$ 2,822,061	\$ 2,706,574	\$ 2,579,781					
EBITDA	\$ 171,700	\$ 60,079	\$ 337,470	\$ 246,741	\$ 501,926	\$ 37,428					
EBITDA Margin	5%	2%	10%	8%	16%	-1%					
Non - Operating Expenses											
Depreciation and Amortization	\$ 287,219	\$ 281,177	\$ 325,263	\$ 281,177	\$ 286,623	\$ 284,371					
Interest	73,785	75,137	73,823	74,647	75,119	73,290					
Tax/Other	52,019	53,053	42,236	51,511	57,862	51,763					
Total Non Operating Expenses	\$ 412,033	\$ 415,409	\$ 441,322	\$ 407,335	\$ 419,625	\$ 409,424					
NET INCOME (LOSS)	\$ (250,353)	\$ (595,329)	\$ (103,852)	\$ (160,594)	\$ 82,302	\$ (46,852)					
Net Income Margin	(8%)	(12%)	(3%)	(5%)	3%	(18%)					

Sierra Vista Hospital
TWELVE MONTH INCOME STATEMENT
December 31, 2023

Description	12/31/2023	11/30/2023	10/31/2023	9/30/2023	8/31/2023	7/31/2023	6/30/2023	5/31/2023	4/30/2023	3/31/2023	2/28/2023	Month Ending 1/31/2023
Revenues												
Gross Patient Revenue	\$ 5,607,692	\$ 5,186,012	\$ 5,222,493	\$ 5,434,928	\$ 5,937,549	\$ 5,149,321	\$ 5,370,369	\$ 6,288,038	\$ 5,376,911	\$ 5,307,092	\$ 4,549,211	\$ 5,165,758
Revenue Deductions												
Contractual Allowances	2,568,110	2,367,421	2,016,948	2,388,517	2,800,771	2,610,179	2,336,509	3,151,993	2,695,301	2,289,972	1,814,723	2,120,473
Bad Debt	334,838	282,315	276,140	313,140	251,113	239,981	226,311	80,846	244,607	196,488	188,500	227,839
Other Deductions	120,046	84,881	247,890	38,828	92,221	81,452	80,618	167,255	96,442	112,703	97,226	69,802
Total Revenue Deductions	\$ 3,022,995	\$ 2,734,617	\$ 2,540,978	\$ 2,740,486	\$ 3,144,106	\$ 2,931,613	\$ 2,643,438	\$ 3,400,094	\$ 3,036,350	\$ 2,599,163	\$ 2,100,450	\$ 2,418,114
Other Patient Revenue	200	5,332	217	2,420	9,278	3,030	3,827	18,824	154	6	1,472	3,356
Net Patient Revenue	\$ 2,584,897	\$ 2,456,727	\$ 2,681,731	\$ 2,696,862	\$ 2,802,721	\$ 2,220,738	\$ 2,730,758	\$ 2,906,768	\$ 2,340,716	\$ 2,707,935	\$ 2,450,232	\$ 2,751,000
Gross to Net %	46%	47%	51%	50%	47%	43%	51%	46%	44%	51%	54%	53%
Other Operating Revenue	212,676	211,662	575,484	170,261	206,464	149,121	(316,557)	48,929	24,907	191,665	143,649	122,435
Non-Operating Revenue	504,477	177,102	173,683	201,679	199,315	172,494	193,034	116,886	57,418	123,230	114,504	162,867
Total Operating Revenue	\$ 3,302,050	\$ 2,845,491	\$ 3,430,898	\$ 3,068,803	\$ 3,208,500	\$ 2,542,353	\$ 2,607,235	\$ 3,072,583	\$ 2,423,040	\$ 3,022,830	\$ 2,708,386	\$ 3,036,303
Expenses												
Salaries & Benefits	1,236,827	1,196,782	1,244,935	1,228,153	1,228,723	1,217,628	1,522,451	1,254,038	1,244,453	1,267,204	1,208,507	1,316,706
Salaries	1,035,765	951,588	1,056,153	1,007,467	1,005,620	1,016,209	993,810	1,034,473	989,714	1,007,694	1,005,741	1,085,374
Benefits	175,232	213,386	157,893	201,610	204,408	185,996	503,276	186,135	229,716	231,654	185,073	209,913
Other Salary & Benefit Expense	27,830	31,808	30,890	19,076	18,695	15,424	25,366	33,431	25,023	27,856	17,692	21,418
Supplies	184,005	185,034	412,362	195,362	169,487	129,245	240,382	144,630	153,123	176,654	145,574	159,611
Contract Services	1,240,400	949,010	1,014,421	961,100	839,231	793,494	901,427	1,138,421	908,444	1,079,524	824,458	644,493
Professional Fees	181,410	181,459	183,410	181,459	183,201	181,846	181,669	181,847	181,668	183,621	177,452	183,930
Leases/Rentals	5,880	7,305	5,952	13,275	38,504	24,804	25,128	24,485	10,500	8,286	10,606	9,203
Utilities	55,264	46,973	45,686	56,201	66,553	48,620	41,833	40,994	36,232	33,977	32,531	32,041
Repairs / Maintenance	75,830	73,960	103,070	64,352	56,822	72,280	71,619	77,231	85,760	65,840	86,468	67,748
Insurance	87,772	89,526	48,216	87,776	88,136	88,136	76,543	76,907	77,715	76,878	79,176	77,715
Other Operating Expenses	62,961	55,363	35,375	34,383	35,917	23,728	40,716	32,453	135,503	30,130	41,476	30,987
Total Operating Expenses	\$3,130,349	\$2,785,412	\$3,093,428	\$2,822,061	\$2,706,574	\$2,579,781	\$3,101,768	\$2,971,006	\$2,833,397	\$2,922,115	\$2,606,248	\$2,522,434
EBITDA	\$171,700	\$60,079	\$337,470	\$246,741	\$501,926	(\$37,428)	(\$494,533)	\$101,577	(\$410,357)	\$100,715	\$102,138	\$513,869
EBITDA Margin	5%	2%	10%	8%	16%	-1%	-19.0%	3%	-17%	3%	4%	17%
Non - Operating Expenses												
Depreciation and Amortization	296,249	287,219	325,263	281,177	286,623	284,371	352,158	294,248	294,081	286,746	286,443	286,009
Interest	73,785	75,137	73,823	74,647	75,119	73,290	135,720	74,926	73,320	77,117	75,095	73,349
Tax/Other	52,019	53,053	42,236	51,511	57,882	51,763	56,769	56,598	55,636	69,921	53,165	34,842
Total Non Operating Expenses	\$422,053	\$415,409	\$441,322	\$407,335	\$419,625	\$409,424	\$544,646	\$425,772	\$423,037	\$433,785	\$414,702	\$394,200
NET INCOME (LOSS)	(\$250,353)	(\$355,329)	(\$103,852)	(\$160,594)	\$82,302	(\$446,852)	(\$1,039,179)	(\$324,195)	(\$833,394)	(\$333,070)	(\$312,564)	\$119,670
Net Income Margin	(8%)	(12%)	(3%)	(5%)	3%	(18%)	(39.9%)	(11%)	(34%)	(11%)	(12%)	4%

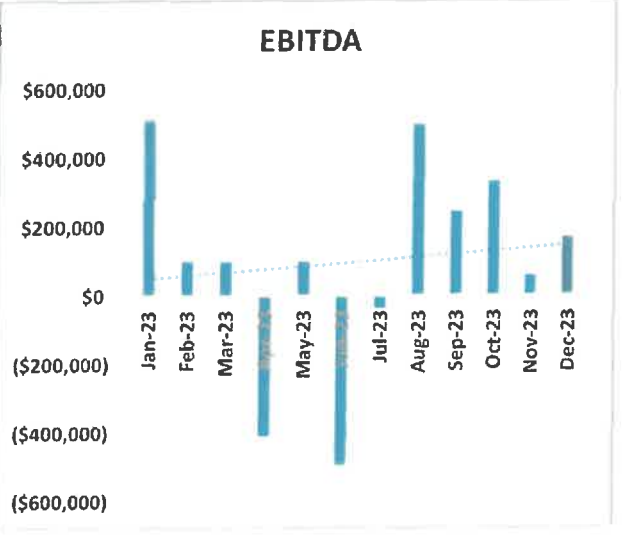
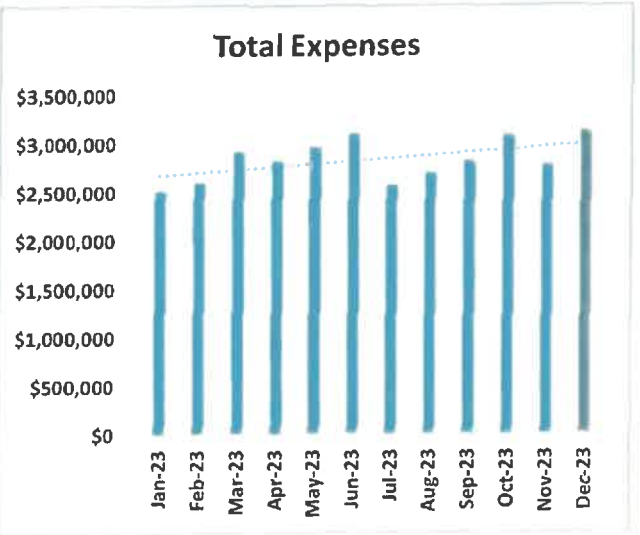
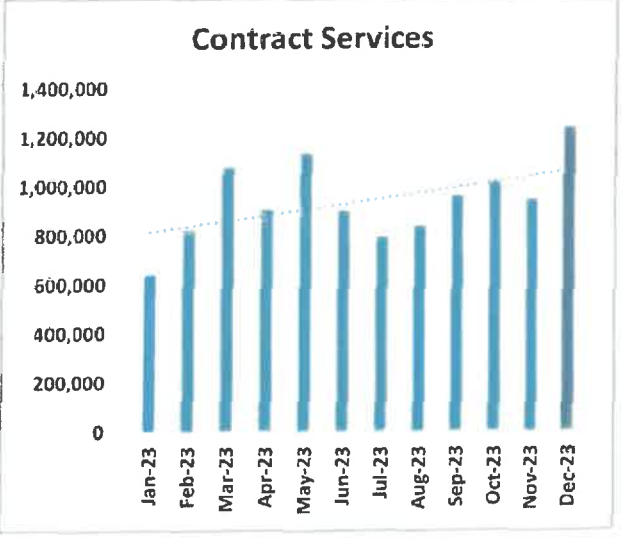
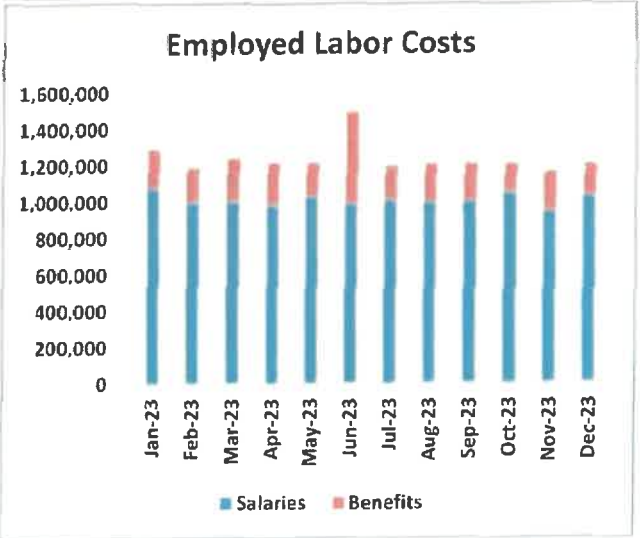
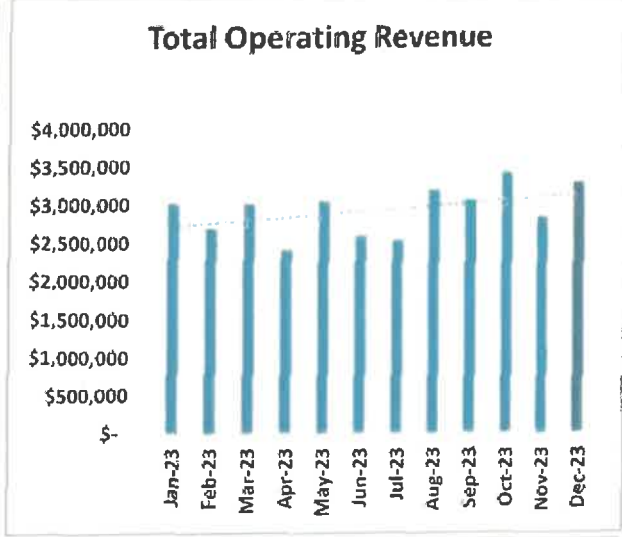
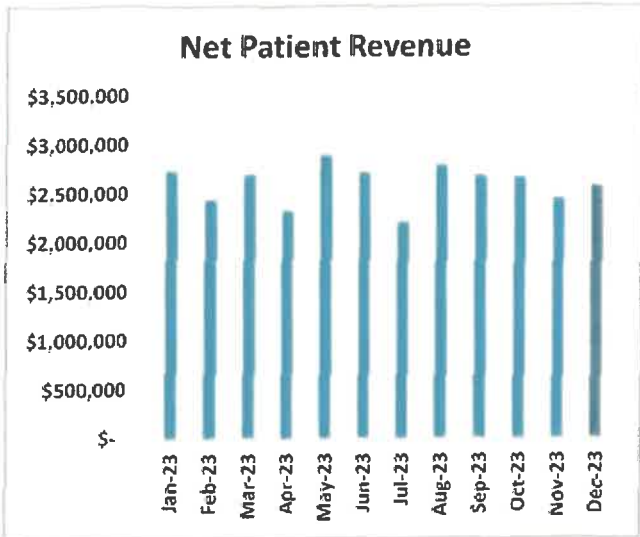
Sierra Vista Hospital
BALANCE SHEET
December 31, 2023

December 31, 2023 (Unaudited)	DESCRIPTION	June 30, 2023
	Assets	
	Current Assets	
\$ 9,065,658	Cash and Liquid Capital	\$ 10,246,815
\$ 113,665	US Bank Clearing	\$ 98,103
\$ 9,179,324	Total Cash	\$ 10,348,345
\$ 8,812,027	Accounts Receivable - Gross	\$ 7,263,177
\$ 6,020,980	Contractual Allowance	\$ 5,240,610
\$ 2,791,047	Total Accounts Receivable, Net of Allowance	\$ 2,022,567
\$ 1,159,284	Other Receivables	\$ 960,302
\$ 455,909	Inventory	\$ 436,861
\$ 539,757	Prepaid Expense	\$ 74,946
\$ 14,125,320	Total Current Assets	\$ 13,839,594
	Long Term Assets	
\$ 54,117,912	Fixed Assets	\$ 55,003,729
\$ 18,488,006	Accumulated Depreciation	\$ 17,995,002
\$ -	Construction in Progress	\$ -
\$ 35,629,906	Total Fixed Assets, Net of Depreciation	\$ 37,003,829
\$ 35,629,906	Total Long Term Assets	\$ 37,003,829
\$ 2,623,120	New Hospital Loan	\$ 2,018,590
\$ 52,378,346	Total Assets	\$ 52,862,013
	Liabilities & Equity	
	Current Liabilities	
\$ 1,434,567	Account Payable	\$ 1,213,024
\$ 605,891	Interest Payable	\$ 144,504
\$ 50,058	Accrued Taxes	\$ 52,244
\$ 681,275	Accrued Payroll and Related	\$ 1,104,431
\$ 150,000	Cost Report Settlement	\$ (235,000)
\$ 2,921,791	Total Current Liabilities	\$ 2,279,202
	Long term Liabilities	
\$ 24,733,036	Long Term Notes Payable	\$ 24,756,827
\$ 24,733,036	Total Long Term Liabilities	\$ 24,756,827
\$ 571,979	Unapplied Liabilities	\$ 386,523
\$ 277,941	Capital Equipment Lease	\$ 331,184
\$ 28,504,747	Total Liabilities	\$ 27,753,736
\$ 25,108,277	Retained Earnings	\$ 26,147,456
\$ (1,234,678)	Net Income	\$ (1,039,179)
\$ 52,378,346	Total Liabilities and Equity	\$ 52,862,013

Sierra Vista Hospital
BALANCE SHEET by Month
December 31, 2023

	Month Ending 6/30/2024	Month Ending 5/31/2024	Month Ending 4/30/2024	Month Ending 3/31/2024	Month Ending 2/28/2024	Month Ending 1/31/2024	Month Ending 12/31/2023	Month Ending 11/30/2023	Month Ending 10/31/2023	Month Ending 9/30/2023	Month Ending 8/31/2023	Month Ending 7/31/2023
Assets												
Current Assets												
Cash and Liquid Capital							9,065,658	8,781,884	9,283,253	9,018,432	9,088,598	8,814,096
US Bank Clearing							113,665	239,352	98,854	167,145	206,091	189,137
Total Cash	\$0	\$0	\$0	\$0	\$0	\$0	\$9,179,324	\$9,021,236	\$9,382,107	\$9,185,577	\$9,294,689	\$9,003,233
Accounts Receivable - Gross							8,812,027	8,576,599	8,051,189	7,277,291	7,050,448	7,173,889
Contractual Allowance							6,020,980	6,043,644	5,523,938	5,271,905	5,380,258	5,496,707
Total Accounts Receivable, Net of Allowance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$2,791,047	\$2,532,955	\$2,527,251	\$2,005,386	\$1,670,190	\$1,677,182
Other Receivables							1,159,284	1,116,408	1,009,246	1,541,978	1,376,084	1,113,914
Inventory							455,909	452,192	455,096	458,005	458,248	466,260
Prepaid Expense							539,757	572,397	673,023	737,994	837,451	861,579
Total Current Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$14,125,320	\$13,695,188	\$14,046,723	\$13,928,939	\$13,636,661	\$13,122,168
Long Term Assets												
Fixed Assets							54,117,912	55,290,258	55,253,629	55,191,824	55,069,696	55,069,696
Accumulated Depreciation							18,488,006	19,464,554	19,177,335	18,852,072	18,570,895	18,284,271
Total Fixed Assets, Net of Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$35,629,906	\$35,825,704	\$36,076,294	\$36,339,752	\$36,498,801	\$36,785,425
Total Long Term Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$35,629,906	\$35,825,704	\$36,076,294	\$36,339,752	\$36,498,801	\$36,785,425
New Hospital Loan							2,623,120	2,504,097	2,384,413	2,264,783	2,144,494	2,141,206
Total Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$2,623,120	\$2,504,097	\$2,384,413	\$2,264,783	\$2,144,494	\$2,141,206
Liabilities & Equity												
Current Liabilities												
Account Payable							1,434,567	1,100,656	1,218,715	1,432,808	1,102,481	1,144,254
Interest Payable							605,891	528,993	452,095	375,197	298,299	221,402
Accrued Taxes							50,058	50,367	40,326	50,201	54,176	50,464
Accrued Payroll and Related Cost Report Settlement							681,275	965,152	1,059,893	800,596	821,798	718,994
Total Current Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$2,851,791	\$2,645,168	\$2,770,000	\$2,863,000	\$2,336,755	\$2,355,000
Long Term Liabilities												
Long Term Notes Payable							24,733,036	24,737,001	24,740,967	24,744,932	24,748,897	24,752,862
Total Long Term Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$24,733,036	\$24,737,001	\$24,740,967	\$24,744,932	\$24,748,897	\$24,752,862
Unapplied Liabilities							571,979	472,622	449,702	476,889	435,728	405,055
Capital Equipment Lease							277,941	281,246	301,452	304,719	309,850	329,344
Total Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$28,504,747	\$27,901,038	\$28,028,150	\$27,950,342	\$27,536,231	\$27,387,374
Retained Earnings							\$25,108,277	\$25,108,277	\$25,108,277	\$25,108,277	\$25,108,277	\$25,108,277
Net Income							(\$1,234,678)	(\$984,325)	(\$628,996)	(\$525,144)	(\$364,551)	(\$446,852)
Total Liabilities and Equity	\$0	\$0	\$0	\$0	\$0	\$0	\$25,108,277	\$25,108,277	\$25,108,277	\$25,108,277	\$25,108,277	\$25,108,277

Financial Trends



Sierra Vista Hospital
12/31/2023
Reserves

	12/31/2023	Notation
Medicare Liability ("Cost Report Settlement" on Balance Sheet)	(150,000)	
Cost Report Bad Debt Write-Off Reserve/General Reserve	(150,000)	
Total Liability	(150,000)	



**SIERRA VISTA HOSPITAL
POLICIES AND PROCEDURES**

DEPARTMENT: Emergency Department Original Policy Date: 1994

SUBJECT: Alleged Sexual Abuse or Assault Review: 2023 SFA 2024 _____ 2025 _____
Last Revised: December 2023

APPROVED BY: Medical Staff & Governing Board Manager: Sheila F. Adams, MSN, MHA

SCOPE:
Nursing Staff of Sierra Vista Hospital.

POLICY:
It is the policy of Sierra Vista Hospital to provide medical treatment to patients alleging sexual abuse or assault, to record objective data in the medical record, assess and treat the patient's medical needs, report as required by State and Federal law, and refer for forensic examination.

DEFINITION(S):
Adult: Any person eighteen (18) years and older.
Adolescent: Any person thirteen (13) to seventeen (17).
Minor: Any person who has not yet reached their eighteenth birthday.
SANE: Sexual assault nurse examiner performs an examination to collect evidence which may include pictures, medical chart and specimens.

PROCEDURE:
Medical Examination
Any patient presenting to the emergency department with an allegation of sexual abuse or assault will be triaged and a medical screening examination will be conducted by the emergency department physician. Any medical treatment within the capabilities of Sierra Vista Hospital will be provided.

Reporting

Adult patients have the option of reporting an allegation of sexual assault or abuse to law enforcement.
Reporting is mandatory when there is knowledge or reasonable suspicion that a child under the age of 18 has been assaulted or abused. The nurse is required to immediately report to at least one agency. Reporting may be completed by calling Child Protective Services at 1-855-333-7273 or any local law enforcement anytime 24 hours per day.

SANE Examination

Sierra Vista Hospital does not have the capacity to perform an examination to collect evidence in an alleged sexual assault. All adult patients with an allegation of sexual assault will be put in contact with a counselor with La Pinon at 575-526-3437. The nurse will work with CPS to arrange SANE examination for a minor with La Pinon. Adolescent patients do not need parental consent for a SANE examination.

STI/STDs

Once a medical examination has been completed the provider will determine if testing and treatment for STI/STDs is recommended.

SIERRA VISTA HOSPITAL

Emergency Contraception

Patients will be provided medically and factually accurate and objective written and oral information about emergency contraception. They will be informed of the option to obtain emergency contraception during the emergency department visit. Patients who request emergency contraception pills shall be given the initial dose and the subsequent dose for self-administration twelve hours following the initial dose (if required of the available emergency contraception).

Documentation

Documentation is to be clinical, objective and thorough. Subjective information is unnecessary to the treatment of the patient's medical condition. Any written personal opinion is not only inappropriate but can be considered liable.

REFERENCE(S):

Hankey, L. Proper documentation protects patients and your license. American Nurse ANA. August 7, 2023. <https://www.myamericannurse.com/proper-documentation-protects-patients-and-your-license/>

La Pinon SANE Protocols. Provided by La Pinon August 2023.

MY Way -levonorgestrel tablet. Daily Med. NIM.M=NIH. 01/02/2024.

<https://dailymed.nlm.nih.gov/dailymed/fda/fdaDrugXsl.cfm?setid=3efec61d-e0a6-49c5-9b88-834db6d171fd&type=display>

N.M. Stat. § 24-10D-3 (2021)

N.M. Stat. § 24-10D-4 (2021)

N.M. Stat. § 30-9-11, 12 & 13 (2021)

You have a Duty to Report... La Pinon, Sexual Assault Recovery Services of southern New Mexico. Provided August 2023.

FORMS(S):

Emergency Contraception Information and Fact Sheet.

SIERRA VISTA HOSPITAL

Addendum A: Emergency Contraception Information and Fact Sheet Patient Information

MY WAY - levonorgestrel tablet
Lupin Pharmaceuticals, Inc.

My Way®
(levonorgestrel) Tablet, 1.5 mg

Drug Facts

Active Ingredient

Levonorgestrel USP 1.5 mg

Purpose

Emergency contraceptive

Indications

Use for women to reduce chance of pregnancy after unprotected sex (if a contraceptive failed or if you did not use birth control).

Warnings

Allergy alert: Do not use if you have ever had an allergic reaction to levonorgestrel.

Sexually transmitted diseases (STDs) alert: This product does **not** protect against HIV/AIDS or other STDs

Do not use

- if you are already pregnant (because it will not work)
- for regular birth control

Ask a doctor or pharmacist before use if you are taking efavirenz (HIV medication) or rifampin (tuberculosis treatment) or medication for seizures (epilepsy). These medications may reduce the effectiveness of levonorgestrel.

When using this product you may have

- menstrual changes
- nausea
- lower stomach (abdominal) pain
- tiredness
- headache
- dizziness

SIERRA VISTA HOSPITAL

- breast pain
- vomiting

Keep out of the reach of children.

In case of overdose, get medical help or contact a Poison Control center right away.

Directions

- **take as soon as possible within 72 hours (3 days) after unprotected sex. The sooner you take it the better it will work.**
- **if you vomit within 2 hours after taking the medication, call a healthcare professional to find out if you should repeat the dose.**

Other Information

- **read the instructions, warnings and enclosed product leaflet before use .**
- **this product works mainly by preventing ovulation (egg release). It may also prevent fertilization of a released egg (joining of sperm and egg) or attachment of a fertilized egg to the uterus (implantation).**
- **Do not use if carton is open or blister seal is broken or missing .**
- **store at 25°C (77°C); excursions permitted to 15 to 30°C (59 to 86°C) [see USP Controlled Room temperature].**

Inactive Ingredients

colloidal silicon dioxide, corn starch, lactose monohydrate, magnesium stearate, and povidone.

Questions or comments?

For more information or to speak to a healthcare professional, call at 1-800-422-8689 M-F 8:00 am - 5:00 pm or visit our website at www.mywaypill.com.

My Way®

(levonorgestrel) Tablet, 1.5 mg

Emergency Contraceptive

One Tablet. One Dose.

What You Need to Know

What is My Way®?

My Way is emergency contraception that helps prevent pregnancy after birth control failure or unprotected sex. It is a **backup** method of preventing pregnancy and should not be used as regular birth control.

What My Way is not.

My Way will not work if you are already pregnant and will not affect an existing pregnancy. My Way will not protect you from HIV infection (the virus that causes AIDS) and other sexually transmitted diseases (STDs).

SIERRA VISTA HOSPITAL

When should I use My Way?

The sooner you take emergency contraception, the better it works. You should use My Way within 72 hours (3 days) **after you have had unprotected sex.**

My Way is a backup or emergency method of birth control you can use when:

- your regular birth control was used incorrectly or failed
- you did not use any birth control method

When not to use My Way?

My Way should not be used:

- as a regular birth control method, because it's not as effective as regular birth control.
- if you are already pregnant, because it will not work.
- if you are allergic to levonorgestrel or any other ingredients in My Way.

When should I talk to a doctor or pharmacist?

Ask a doctor or pharmacist before use if you are taking efavirenz (HIV medication) or rifampin (tuberculosis treatment) or medication for seizures (epilepsy). These medications may reduce the effectiveness of My Way and increase your chance of becoming pregnant. Your doctor may prescribe another form of emergency contraception that may not be affected by these medications.

How does My Way work?

My Way works before release of an egg from the ovary. As a result, My Way usually stops or delays the release of an egg from the ovary. My Way is one tablet that contains a higher dose of levonorgestrel than birth control pills and works in a similar way to prevent pregnancy.

How can I get the best results from My Way?

You have 72 hours (3 days) to try to prevent pregnancy after birth control failure or unprotected sex. **The sooner you take My Way, the better it works.**

How effective is My Way?

If My Way is taken as directed, it can significantly decrease the chance that you will get pregnant. About 7 out of every 8 women who would have gotten pregnant will not become pregnant.

How will I know My Way worked?

You will know My Way has been effective when you get your next period, which should come at the expected time, or within a week of the expected time. If your period is delayed beyond 1 week, it is possible you may be pregnant. You should get a pregnancy test and follow up with your healthcare professional.

Will I experience any side effects?

- some women may have changes in their period, such as a period that is heavier or lighter or a period that is early or late. **If your period is more than a week late, you may be pregnant.**

SIERRA VISTA HOSPITAL

- If you have severe abdominal pain, you may have an ectopic pregnancy, and should get immediate medical attention.
- when used as directed, My Way is safe and effective. Side effects may include changes in your period, nausea, lower stomach (abdominal) pain, tiredness, headache, dizziness, and breast tenderness.
- if you vomit within 2 hours of taking the medication, call a healthcare professional to find out if you should repeat the dose.

What if I still have questions about My Way?

If you have questions or need more information, call at 1-800-422-8689 M-F 8:00 am - 5:00 pm or visit our website at www.mywaypill.com.

Other Information

Keep this and all medication out of reach of children:

In case of overdose, get medical help or contact a Poison Control Center right away at 1-800-222-1222.

Do not use if the seal is opened.

Store at 25°C (77°F); excursions permitted to 15 to 30°C (59 to 86°F) [see USP Controlled Room Temperature].

Active Ingredient: levonorgestrel 1.5 mg

Inactive Ingredients: colloidal silicon dioxide, corn starch, lactose monohydrate, magnesium stearate, and povidone.

My Way® is a registered trademark of Lupin Pharmaceuticals, Inc.

Manufactured for:

Lupin Pharmaceuticals, Inc.

Baltimore, MD 21202

United States

Manufactured by:

Lupin Limited

Pithampur (M.P.) - 454 775

INDIA

Revised: May 2023

ID#: 273468

If you are sexually active, you should see a healthcare provider for routine checkups. Your healthcare provider will talk to you about and, if necessary, test you for sexually transmitted diseases, teach you about effective methods of routine birth control, and answer any other questions you may have.

SIERRA VISTA HOSPITAL

PACKAGE LABEL.PRINCIPAL DISPLAY PANEL

My Way®(levonorgestrel) Tablet, 1.5 mg

NDC 68180-852-11

Single Pack- Carton Label: 1 blister containing 1 Tablet



Unwarnsh Area
(89 x 28 mm)

MY WAY
levonorgestrel tablet

Product Information

Distributed To: Nursing Services
Revision Dates: 2005, 2006, 2010, 2011, 12/2023
Policy # 185-01-003

SIERRA VISTA HOSPITAL

Product Type HUMAN OTC DRUG **Item Code (Source)** NDC:68180-852

Route of Administration ORAL

Active Ingredient/Active Moiety

Ingredient Name	Basis of Strength	Strength
LEVONORGESTREL (UNII: 5W7SIA7YZW) (LEVONORGESTREL - UNII:5W7SIA7YZW)	LEVONORGESTREL	1.5 mg

Inactive Ingredients

Ingredient Name	Strength
LACTOSE MONOHYDRATE (UNII: EWQ57Q815X)	
MAGNESIUM STEARATE (UNII: 70097M6130)	
POVIDONE K30 (UNII: U725QWY32X)	
SILICON DIOXIDE (UNII: ETJ7Z6XBU4)	
STARCH, CORN (UNII: O8232NY3SJ)	

SIERRA VISTA HOSPITAL

Product Characteristics

Color	WHITE (white to off white)	Score	no score
Shape	ROUND (round biconvex)	Size	9mm
Flavor		Imprint Code	LU;S25

Contains

Packaging

#	Item Code	Package Description	Marketing Start Date	Marketing End Date
1	NDC:68180-852-11	1 in 1 CARTON	04/25/2017	
1		1 in 1 BLISTER PACK; Type 0: Not a Combination Product		
2	NDC:68180-852-12	2 in 1 PACKAGE	04/25/2017	05/03/2019
2		1 in 1 CARTON		

SIERRA VISTA HOSPITAL

2

1 in 1 BLISTER PACK; Type 0: Not a Combination Product

Marketing Information

Marketing Category	Application Number or Monograph Citation	Marketing Start Date	Marketing End Date
ANDA	ANDA201446	04/25/2017	

Labeler - Lupin Pharmaceuticals, Inc. (089153071)

Registrant - LUPIN LIMITED (675923163)

Establishment

Name	Address	ID/FEI	Business Operations
LUPIN LIMITED		650582310	MANUFACTURE(68180-852) , PACK(68180-852)

Revised: 5/2023

**SIERRA VISTA HOSPITAL
HUMAN RESOURCES BOARD REPORT
January 2024**

- CRITICAL RECRUITMENT:**
- Psychiatrist – FT
 - Physical Therapist – FT
 - Director of Information Technology – FT

- KEY VACANCIES:**
- Registered Nurses – FT (Multiple)
 - Certified Nurse Assistant (CNA) – FT

PRIORITY OF EFFORT:
Our priority of effort is integration of new hires, as well as continued recruitment.

Human Resource Trends Snapshot:
28 new or rehires to date
28 terminations to date
202 Quarter Avg staff

Turnover Rate Q2
1.25%

- PEOPLE:**
- December New Hires – 8**
- FY23 Total - 28
- FT EMT – EMS/Ambulance – 2
 - FT Security Guard – Safety – 3
 - FT Cook-Aide – Dietary – 1
 - FT Medical Assistant – RHC – 1
 - FT Registered Nurse – RHC – 1

- KEY INITIATIVES:**
- Engage with Government Reps – Urgent Facility Improvements (Capital Outlay)
 - EMS & Rehab Buildings
 - Behavioral Health Service Capability
 - S.O.A.R. (Students in Healthcare)
 - Paid Internship Program HSHS

- **PEOPLE:**
- **December Terminations – 2**
- **FY23 Total - 28**
- Involuntary – 0
- Voluntary – 2
- FT – Scheduler – Personal Reasons
- FT – Infection Prevention LPN – Personal Reasons

- FINANCIAL IMPACTS:**
- We are working to fill up to 4 additional professional positions which will impact budget.
 - Initiating the HSHS Internship Program could lead to increased candidates for permanent employment.

- Contract Staff – 9**
- Med/Surg – 5 (Nurses)
 - Sterile Processing Tech – 1
 - OR – 1 (Nurse)
 - HR – 1 (Director)
 - EMS – 1 (Director)
- Travel Staff – 18**
- Nursing – 13
 - Pharmacist – 1
 - Radiologic Tech – 1
 - Respiratory Therapist – 1
 - CNA – 1
 - Sterile Processing Tech – 1

Respectfully Submitted,
Lawrence “LJ” Baker Jr.
**Director of Human Resources &
External Relations**



SIERRA VISTA HOSPITAL

EMPLOYMENT OPPORTUNITIES

December 29, 2023

Internal and External posting of all positions are open to both qualified employees and outside applicants. If you would like additional information about any of the positions listed here, please contact Human Resources on ext. 230. Sierra Vista Hospital offers competitive wages, a generous Paid Time Off package and health benefits with the State of NM. E.O.E. M/F/D

80001 – Registration Clerk – 1 full-time position (open date 12/27/2023) Serves patients and community by completing patient registration by providing information regarding registration and eligibility process; receiving, verifying, and entering data. Serves visitors by greeting, welcoming, and directing them; notifying personnel of visitor's arrival or incoming phone call; maintains security and telecommunication system.

81802 – IS Support Tech – 1 Full-time position (open date 12/21/2023) Responsible for the installation and maintenance of PC's, terminals, printers, data links and software for the facility. Assists staff with operational needs. Participates in department's continuous quality improvement (CQI) activities.

69002 – Infection Prevention LPN – (open date 12/18/2023) The Infection Prevention LPN is a qualified individual with knowledge of CDC guidelines and definitions of healthcare associated infections (HAIs), DNV standards, federal and state regulations. She/he is responsible for the identification, investigation, reporting, prevention and control of healthcare associated infections (HAIs) among patients and personnel. By authority of the Infection Control Committee, she/he may institute collection of cultures and initiate appropriate isolation precautions. She/he is responsible for assisting with in-service programs related to infection prevention and control.

18601 – EMT- 2 Full-time Positions (open date 12/29/2023) Responsible for the assessment and basic management of medical, trauma and environmental emergencies under the supervision of on or off-line medical control. Assists with patient care based on individual patient needs within the scope of practice under the direct supervision of appropriate licensed personnel.

95302 – Clinic RN – 1 Full-time position (open date 11/15/2023) Provides direct and indirect patient care in the clinic setting. Provides care that reflects initiative, flexibility, and responsibility indicative of professional expectation with a minimum of supervision. Determines priorities of care based on physical and psychosocial needs, as well as factors influencing patient flow through the system. Communicates with outpatient clinic physicians about changes in patient's status, symptomatology, and results of diagnostic studies. Responds quickly and accurately to changes in condition or response to treatment.

69001 – Infection Prevention Medical Assistant – 1 full-time position (open date 11/8/2023) Medical Assistant for the Infection Prevention / Employee Health department provides general aspects of care and immunization vaccinations to the staff, patients, and community. Provides care that meets the psychosocial, physical, and general aspects of care; meets the communication needs of patient and family; provides care that reflects initiative and responsibility indicative of professional expectations, under the supervision of a Registered Nurse. Maintains regulatory requirements, department and office policies, procedures, and standards. Current Certified Medical Assistant through the National Center for Competency Testing (NCCT) or American Association of Medical Assistants (AAMA) required within 180 days of hire. Current BCLS certification.

05001 – Respiratory Therapist – 1 full-time position and 1 PRN position (open date 11/14/2023) Under the supervision of the Cardiopulmonary Services Department Manager, the Respiratory Therapist is responsible for providing cardiopulmonary care services in accordance with specific physician's orders, department policies and procedures.

81801 – Help Desk Specialist – 1 full-time position (open date 10/10/2023) Responsible for data processing activities; performs data acquisition, report preparation and data file maintenance. Respond to emails and calls regarding IT issues, provide first level contact and resolutions for IT issues, properly escalate unresolved tickets to techs, document technical issues and employee interactions on tickets. deadline oriented and have the intellectual capacity to enable SVH to meet TJC standards.

18602- Community EMT – 1 Part-time position (open date 12/29/2023) Responsible for the assessment and basic management of medical, trauma and environmental emergencies under the supervision of on or off-line medical control. Assists with patient care based on individual patient needs within the scope of practice under the direct supervision of appropriate licensed personnel.

04001 -Radiologic Technologist – 1 full-time position (open date 8/22/2023) Has knowledge and can perform a variety of imaging procedures and is responsible for patient safety protocols. Functions as the first line interface with customers in the successful accomplishment of their imaging needs. Participates in OPI activities.

95301 – Medical Assistant - 1 full-time position (open date 8/21/2023) Provides patient care in the office setting. Provides care that meets the psychosocial, physical, and general aspects of care; meets the communication needs of patient and family; provides care that reflects initiative and responsibility indicative of professional expectations, under the supervision of a Registered Nurse and/or physician. Maintains regulatory requirements, nursing and office policies, procedures, and standards.

85201 – Assistant to the CNO/Quality Director – 1 full-time position (open date 6/20/2023)
The Administrative Assistant to the Chief Nursing Officer (CNO) and Quality Initiatives provides primary support regarding nursing administration and development of the SVH quality program to ensure a culture of quality and compliance. Critical duties include drafting staff memorandums, data extraction and collection, drafting correspondence, conducting outreach to nursing organizations as directed by the CNO, and supporting the Director of Quality with analysis as well as the creation and presentation of information. The incumbent must learn and understand regulatory requirements and ensure compliance with state, federal, TJC standards, and CMS conditions of participation. Must be detail and deadline oriented, able to simultaneously manage multiple tasks, and ensure accuracy in documentation. Collaborates daily with the CNO and Director of Quality. Routinely communicates with Senior Administration and department managers to promote an efficient administrative environment. Displays a positive attitude, projects professionalism, and maintains a calm demeanor in all interactions to foster a climate of cooperation and contribute to the overall success of the organization.

05001 – Physical Therapist – 1 Full-time position (open date 6/13/2023) Responsible for evaluation, planning, directing, and administering physical therapy treatment plan of care prescribed by a licensed physician. Administers prescription and plan of care as prescribed by a referring physician to restore function and prevent disability following injury, disease, or physical disability. Assists patients to reach their maximum performance and level of functioning, while learning to live within the limits of their capabilities. The staff therapist coordinates, delegates, and supervises responsibilities assigned to supportive staff (RCNA, PTS, PTLA, etc.)

51301 – Pharmacist – 1 PRN Position (open date 6/4/2023) Interprets physician prescriptions and medication orders. Acts as a drug information resource to patients, medical staff, nursing staff and ancillary department personnel. Compounds and dispenses prescribed medications and other pharmaceuticals for patient care by performing the related duties.

17503 – Certified SPD/ ENDO Tech – 1 Full Time Position (open date 12/2/2022) Responsible for the processing and sterilization of supplies, equipment and instruments used by the operating room, following established infection control practices. Delivers equipment/instruments/supplies to the operating room as needed. Participates in the department's performance improvement activities. Cleans GI scopes and stores appropriately.

10201 – Unit Clerk/C.N.A. - 1 Full Time Position Provides indirect patient care in the medical surgical setting. Meets the communication needs of the patient/family, departmental staff, and medical staff. Prepares and compiles records in the Medical Surgical Unit. Initiates directions from physician and nursing staff. Participates in performance improvement activities. Maintains regulatory agency requirements, nursing and hospital policies, procedures, and standards.

C.N.A. - Functions as a member of the health care team in providing delegated basic nursing care and unique skills to pediatric, adolescent, adult, and geriatric patients, depending on unit assigned, under the direct supervision of a Registered Nurse or LPN Team Leader.

10202 – Med/Surg LPN – 1 Full-time position Provides direct and indirect patient care services that meet the psychosocial, physical, and general aspects of care; meets the communication needs of patient and family; provides care that reflects initiative and responsibility indicative of professional expectations, under the supervision of a registered nurse. Maintains regulatory agency requirements, nursing and hospital policies, procedures, and standards. Communicates with physicians and team members about changes in patient's clinical condition, including results of diagnostic studies and symptomatology. Can respond quickly and accurately to changes in condition or response to treatment. Additionally, can perform general nursing duties in all departments with adequate supervision.

18510201 - Registered Nurses (RN's) – Full time and PRN Day and night positions Med/Surg and ED. Provides direct and indirect patient care in the ambulatory care setting. Provides care that reflects initiative, flexibility, and responsibility indicative of professional expectation with a minimum of supervision. Determines priorities of care based on physical and psychosocial needs, as well as factors influencing patient flow through the system. Communicates with physicians about changes in patient's status, symptomatology, and results of diagnostic studies. Can respond quickly and accurately to changes in condition or response to treatment.

CNO Report January 2024

Cerner

- Patient loading into Cerner week of January 22nd
- Physician trainers in beginning January 22nd
- 10 Nursing superusers to support staff
- Go live January 29th, 00:00

Medical/Surgical

- December 28 acute care admissions, four swing bed admissions, 30 observations
-

Emergency Department

- 701 visits, average of 24 a day

EMS/Community Health

- 369 responses (ACLS, BLS runs, 911 calls and transfers)
- 101 transitional care management

Surgery

- 18 scopes, 10 surgeries (Nov Data)
- Surgical consult 15

Cardiopulmonary

- 3 inhouse and 2 home Sleep Study
- PFTs and Oxygen need evaluation continue

Trauma

- November 92
- Pending survey, charts ready, information booklets ready, team ready

CEO Report

Frank Corcoran

01/15/2024

1. **Behavioral Health Project Update:** We continue our search for a Psychiatrist.
2. **RHC Update/Provider Recruitment:** We are working to partner with the VA Nursing Home with Behavioral Health.
3. **EOC update:** We had a Fire Marshal survey with approximately 13 findings.
4. **Tele-med Update:** Working of a tele-health Pulmonologist for the Rural Health Clinic.
5. **IT System Replacement & Support Services Update:** Go Live the week of Jan 29th.
6. **Rural Health Care Delivery Fund (SB7):** We did not receive funding from Senate Bill 7.
7. **Healthcare Delivery and Access Act (HDAA):** Please refer to handout.